

## Corporate finance model : a mixed singular/switching control problem

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Second General AMAMEF Conference, Bedlewo, Poland  
30 Avril - 5 May 2007

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# Motivations : a corporate finance problem

## Cash-flow utilization policy

### ① **Dividend policy** : payment to shareholders

- Stock purchase (dividend or investment ?)
- Dividend payment

→ **Singular problem** : Jeanblanc and Shiryaev (95), Choulli, Taksar and Zhou (03)

### ② **Investment policy** : capital expenditure/investment for future growth....

- Organic growth : internal development of new products, technologies, factories...
- Merger/Acquisition : acquire a competitor for its product portfolio, geographical reach ...

→ **Optimal switching problem** : Brekke and Oksendal (94), Duckworth and Zervos (01), Hamadène and Jeanblanc (05), Ly Vath and Pham (05).

# Motivations : a corporate finance problem

**Objective** : Identify the best "dividend and investment" policy maximizing shareholders' interest.

Typical corporate dilemma :

- Total, ENI, BP : how to use the huge Cash-Flow generated ? which investment project ?

Three policies :

- 1 **Trader Classified Media** : return over 90% of stock value in cash.
- 2 **Bouygues** : return 25% of stock value in cash.
- 3 **Microsoft** : almost no dividend payment for years !

Study a mixed singular/switching control problem : an extension of Décamps-Villeneuve (05)

## Main result

The characterization of our natural intuition that the manager should always delay dividend payment if growth opportunity of an investment is deemed satisfying.

- 1 Model and problem formulation
  - Model
  - Investment Problem
- 2 Dynamic programming system and properties of the value functions
  - Properties of the value functions
- 3 Qualitative results on the switching regions
  - Benchmarks
  - Main results

# A coupled singular/switching problem

- ▶ A policy strategy is a singular/switching control  $\alpha = (Z, (\tau_n))_{n \geq 1} \in \mathcal{A}$ .

$Z$  : is a  $\mathbb{F}$ -adapted càdlàg non-decreasing process

$(\tau_n)$  : an increasing sequence of stopping times representing investment decision times.

- ▶ We consider process  $X$  representing the dynamics of the cash reserve of a firm :

$$dX_t = \sum \left( \mu_i 1_{\tau_{2n} \leq t < \tau_{2n+1}} + \mu_{1-i} 1_{\tau_{2n+1} \leq t < \tau_{2n+2}} \right) dt + \sigma dW_t - dZ_t - dK_t,$$

$$X_{0-} = x$$

where  $\mu_i$  : flow of generated cash depending on regime,  $i = 0, 1$ , with  $\mu_0 < \mu_1$ .

$K$  : cost related to investments  $g > 0$  and disinvestments  $(1 - \lambda)g$

# Investment Problem

- **Investment Problem** : maximizing the value received by shareholders (Discounted Dividend Flow method)

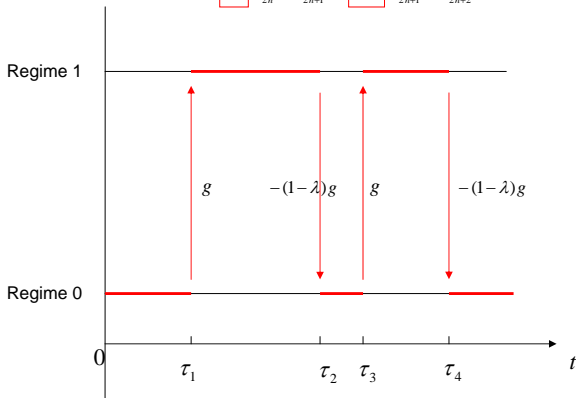
$$v_i(x) = \sup_{\alpha \in \mathcal{A}} \mathbb{E} \left[ \int_0^{T^-} e^{-\rho t} dZ_t \right], \quad x \in \mathbb{R}, \quad i = 0, 1,$$

where  $T$  is the time of strict bankruptcy

$$T = T^{x,i,\alpha} = \inf \{ t \geq 0 : X_t^{x,i} < 0 \}$$

## The model : more details

$$dX_t = \sum (\mu_i \mathbb{1}_{\tau_{2n} \leq t < \tau_{2n+1}} + \mu_{1-i} \mathbb{1}_{\tau_{2n+1} \leq t < \tau_{2n+2}}) dt + \sigma dW_t - dZ_t - dK_t$$



$$v_i(x) = \sup_{(Z, (\tau_n)_n)} E \left[ \int_0^{T^-} e^{-\rho t} dZ_t \right]$$

# Dynamic programming system and properties of $v_i$

- Model and problem formulation
- $\Rightarrow$  Dynamic programming system and properties of  $v_i$
- Qualitative results on the switching regions



# DPP and associated VI system

Variational inequalities system (V.I.S) associated to DPP is :

## Variational Inequalities System (V.I.S)

$$\begin{aligned} \min [\rho v_0(x) - \mathcal{L}_0 v_0(x), v_0'(x) - 1, v_0(x) - v_1(x - g)] &= 0, \\ \min [\rho v_1(x) - \mathcal{L}_1 v_1(x), v_1'(x) - 1, v_1(x) - v_0(x + (1 - \lambda)g)] &= 0, x > 0. \end{aligned}$$

where  $\mathcal{L}_i$  is the infinitesimal generator associated to the firm cash reserve process, in the absence of dividend payment and in the regime  $i$  :

$$dR_t^i = \mu_i dt + \sigma dW_t, \quad R_0^i = x.$$

We define the following regions :  $i = 0, 1$  :

$$\begin{aligned} \mathcal{S}_i &= \{x \geq 0 : v_i(x) = v_{1-i}(x - g_{i,1-i})\} : \text{switching region} \\ \mathcal{D}_i &= \{x > 0 : v_i'(x) = 1\} : \text{dividend region} \\ \mathcal{C}_i &= (0, \infty) \setminus (\mathcal{S}_i \cup \mathcal{D}_i) : \text{continuation region.} \end{aligned}$$

# Viscosity property and regularity

Analytical characterization by viscosity : theoretical results

## Theorem

The value functions  $v_i$ ,  $i = 0, 1$ , are continuous on  $(0, \infty)$ , and constitute the unique solution, satisfying linear growth and boundary conditions  $v_0(0) = 0$ ,  $v_1(0) = v_0((1 - \lambda)g)$ , of our (V.I.S) :

$$\min [\rho v_i(x) - \mathcal{L}_i v_i(x), v_i'(x) - 1, v_i(x) - v_{1-i}(x - g_{i,1-i})] = 0, \quad x > 0, \quad i = 0, 1.$$

## Proposition : Regularity of the value functions

The functions  $v_i$ ,  $i = 0, 1$ , are of class  $C^1$  on  $(0, \infty)$  and  $C^2$  on  $\mathcal{C}_i \cup \mathcal{D}_i$ .

# Qualitative results on the switching regions

- Model and problem formulation
- Dynamic programming system and properties of  $v_i$
- $\Rightarrow$  Qualitative results on the switching regions

# Benchmark 0

We consider the value of the firm without investment/disinvestment  $i = 0$  :

$$\hat{V}_0(x) = \sup_{Z \in \mathcal{Z}} \mathbb{E} \left[ \int_0^{T_0^-} e^{-\rho t} dZ_t \right],$$

▷  $\hat{V}_0$  the value function of a singular problem

▷ characterized as the unique solution on  $(0, \infty)$  with growth linear condition to  $(V.I)_0$  :

$$\min \left[ \rho \hat{V}_0 - \mathcal{L}_0 \hat{V}_0, \hat{V}'_0 - 1 \right] = 0, \quad x > 0, \quad (1)$$

$$\hat{V}_0(0) = 0. \quad (2)$$

# Benchmark 0

**Explicit solution** : Jeanblanc and Shiryaev (95) or Radner and Shepp (96)

▷  $\hat{V}_0$  explicit expression

▷ **Optimal cash reserve process** : the reflected diffusion process at threshold  $\hat{x}_0$

▷ **Optimal dividend process** : the local time at this boundary.

# Benchmark 1

We consider the value of the firm without investment/disinvestment  $i = 1$  :

$$\hat{V}_1(x) = \sup_{Z \in \mathcal{Z}} \mathbb{E} \left[ \int_1^{T_1^-} e^{-\rho t} dZ_t + e^{-\rho T_1} L \right],$$

▷  $\hat{V}_1$  the value function of a singular problem

▷ characterized as the unique viscosity solution on  $(0, \infty)$  with growth linear conditions to  $(V.I)_1$  :

$$\min \left[ \rho \hat{V}_1 - \mathcal{L}_1 \hat{V}_1, \hat{V}_1' - 1 \right] = 0, \quad x > 0, \quad (3)$$

$$\hat{V}_1(0) = L. \quad (4)$$

where  $L = \hat{V}_0((1 - \lambda)g)$ .

# Benchmark 1

▷ **Explicit solution** : see Goguslavskaya (03)

• If  $L \geq \frac{\mu_1}{\rho}$ , then :

$$\hat{V}_1(x) = x + L, \quad x \geq 0.$$

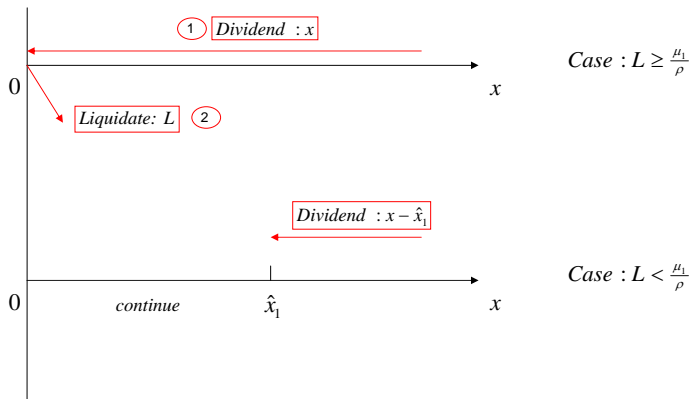
▷ The optimal strategy is to distribute the initial cash reserve immediately, and so to liquidate the firm at  $X_t = 0$  and receiving  $L$ .

• If  $L < \frac{\mu_1}{\rho}$ , then

▷ the optimal cash reserve process : the reflected diffusion process at a threshold  $\hat{x}_1$

▷ the optimal dividend process : the local time at this boundary.

## Benchmark 1



Benchmark 1: a singular control problem



# Main results and description of the solution

We have to mainly distinguish two separate cases depending on the model parameters :

- Case 1 :  $\hat{V}_0((1 - \lambda)g) \geq \frac{\mu_1}{\rho}$
- Case 2 :  $\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho}$

# Case 1 : $\hat{V}_0((1 - \lambda)g) \geq \frac{\mu_1}{\rho}$

## Theorem

Suppose that  $\hat{V}_0((1 - \lambda)g) \geq \frac{\mu_1}{\rho}$ .

Then, we have  $v_0(x) = \hat{V}_0(x)$  and  $v_1(x) = \hat{V}_0(x + (1 - \lambda)g) = x + (1 - \lambda)g - \hat{x}_0 + \frac{\mu_0}{\rho}$ .

▷ It is optimal to never switch from regime 0 to regime 1.

▷ In regime 1, it is optimal to distribute all the surplus as dividends and to switch to regime 0.

## Case 2 : $\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho}$

1.) Subcase :  $\frac{\mu_1 - \mu_0}{\rho} \leq \hat{x}_1 + g - \hat{x}_0$ .

### Theorem

Suppose that

$$\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho} \leq \frac{\mu_0}{\rho} + \hat{x}_1 + g - \hat{x}_0. \quad (5)$$

Then

$$\begin{aligned} v_0 &= \hat{V}_0, \\ v_1 &= \hat{V}_1. \end{aligned}$$

It is never optimal, once in regime  $i = 0$ , to switch to regime  $i = 1$ .

In regime 1, it is optimal to switch to regime 0 at the threshold  $x = 0$ .

## Case 2 : $\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho}$

2.) Subcase :  $\frac{\mu_1 - \mu_0}{\rho} \geq \hat{x}_1 + g - \hat{x}_0$ .

We reformulate as a coupled pure stopping time and pure singular problem.

### First step : introduction of a pure singular problem

We first notice that  $S_1 = \{0\}$ , so that  $v_1$  is the unique solution, with the boundary data  $v_1(0) = v_0((1 - \lambda)g)$ , to

$$\min [\rho v_1 - \mathcal{L}_1 v_1, v_1' - 1] = 0, \quad x > 0.$$

Therefore,  $v_1$  is the firm value problem in regime  $i = 1$  with liquidation value  $v_0((1 - \lambda)g)$  :

$$v_1(x) = \sup_{Z \in \mathcal{Z}} \mathbb{E} \left[ \int_0^{T_1^-} e^{-\rho t} dZ_t + e^{-\rho T_1} v_0((1 - \lambda)g) \right]. \quad (6)$$

The form of  $v_1$  is described by Benchmark 1, but at this stage the liquidation value  $v_0((1 - \lambda)g)$  is still unknown.

## Case 2 : $\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho}$

### Second step : introduction of a pure stopping time problem

We introduce the pure stopping time problem

$$\bar{v}_0(x) = \sup_{\tau \in \mathcal{T}} \mathbb{E} \left[ e^{-\rho(\tau \wedge T_0)} \max \left( \hat{V}_0(R_{\tau \wedge T_0}^{x,0}), v_1(R_{\tau \wedge T_0}^{x,0} - g) \right) \right], \quad (7)$$

where  $\mathcal{T}$  denotes the set of stopping times valued in  $[0, \infty]$ .

#### Theorem

Suppose that

$$\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho} \text{ and } \frac{\mu_1 - \mu_0}{\rho} > \hat{x}_1 + g - \hat{x}_0. \quad (8)$$

Then, we have

$$v_0 = \bar{v}_0$$

and  $v_1$  given by (6).

## Case 2 : $\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho}$

**Remark** : The below representation of pure optimal singular and stopping problems for  $v_1$  and  $v_0$  is coupled and not easily computable.

$$v_1(x) = \sup_{Z \in \mathcal{Z}} \mathbb{E} \left[ \int_0^{T_1^-} e^{-\rho t} dZ_t + e^{-\rho T_1} v_0((1 - \lambda)g) \right],$$

$$v_0(x) = \sup_{\tau \in T} \mathbb{E} \left[ e^{-\rho(\tau \wedge T_0)} \max \left( \hat{V}_0(R_{\tau \wedge T_0}^{x,0}), v_1(R_{\tau \wedge T_0}^{x,0} - g) \right) \right].$$

# Decoupling the coupled representation

We decouple this representation by considering the sequence of pure optimal stopping and singular control problems,

starting from  $\hat{V}_1^{(0)} = \hat{V}_1$  and  $\hat{V}_0^{(0)} = \hat{V}_0$  :

$$\hat{V}_0^{(k)}(x) = \sup_{\tau \in \mathcal{T}} \mathbb{E} \left[ e^{-\rho(\tau \wedge T_0)} \max \left( \hat{V}_0(R_{\tau \wedge T_0}^{x,0}), \hat{V}_1^{(k-1)}(R_{\tau \wedge T_0}^{x,0} - g) \right) \right], \quad k \geq 1,$$

$$\hat{V}_1^{(k)}(x) = \sup_{Z \in \mathcal{Z}} \mathbb{E} \left[ \int_0^{T_1^-} e^{-\rho t} dZ_t + e^{-\rho T_1} \hat{V}_0^{(k)}((1 - \lambda)g) \right], \quad k \geq 1.$$

# Decoupling the coupled representation

The next result shows the convergence of this procedure.

## Proposition

Under the conditions

$$\hat{V}_0((1 - \lambda)g) < \frac{\mu_1}{\rho} \text{ and } \frac{\mu_1 - \mu_0}{\rho} > \hat{x}_1 + g - \hat{x}_0. \quad (9)$$

we have for all  $x > 0$  :

$$\lim_{k \rightarrow \infty} \hat{V}_0^{(k)}(x) = v_0(x), \quad \lim_{k \rightarrow \infty} \hat{V}_1^{(k)}(x) = v_1(x).$$



# Decoupling the coupled representation

According to previous Proposition, the value functions can be constructed recursively starting from  $(\hat{V}_0, \hat{V}_1)$ .

Two cases have to be considered :

**Case A :**  $\hat{V}_0^{(1)}((1 - \lambda)g) = \hat{V}_0((1 - \lambda)g)$ .

Then we have

- $(\hat{V}_0^{(k)})_k$  is constant for  $k \geq 1$
- $(\hat{V}_1^{(k)})_k$  is constant for  $k \geq 0$ .

▷ Therefore,  $v_0 = \hat{V}_0^{(1)}$  and  $v_1 = \hat{V}_1$ .

## Decoupling the coupled representation

**Case B :**  $\hat{V}_0^{(1)}((1 - \lambda)g) > \hat{V}_0((1 - \lambda)g)$ .

We introduce the sequence

$$\hat{\theta}_0^{(k)}(x) = \sup_{\tau \in \mathcal{I}} \mathbb{E} \left[ e^{-\rho(\tau \wedge T_0)} \hat{\theta}_1^{(k-1)}(R_{\tau \wedge T_0}^{x,0} - g) \right], \quad k \geq 1,$$

$$\hat{\theta}_1^{(k)}(x) = \sup_{Z \in \mathcal{Z}} \mathbb{E} \left[ \int_0^{T_1^-} e^{-\rho t} dZ_t + e^{-\rho T_1} \hat{\theta}_0^{(k)}((1 - \lambda)g) \right], \quad k \geq 1.$$

starting from  $\hat{\theta}_1^{(0)} = \hat{V}_1$  and  $\hat{\theta}_0^{(0)} = \hat{V}_0$ .

## Decoupling the coupled representation

### Convergence of $(\hat{\theta}_0^{(k)}, \hat{\theta}_1^{(k)})$

$(\hat{\theta}_0^{(k)}, \hat{\theta}_1^{(k)})$  converges to  $(\hat{\theta}_0^{(\infty)}, \hat{\theta}_1^{(\infty)})$  solution of the system of VI :

$$\min \left( \rho \hat{\theta}_0^\infty - \mathcal{L}_0 \hat{\theta}_0^\infty, \hat{\theta}_0^\infty - \hat{\theta}_1^\infty (\cdot - g) \right) = 0,$$

$$\min \left( \rho \hat{\theta}_1^\infty - \mathcal{L}_1 \hat{\theta}_1^\infty, (\hat{\theta}_1^\infty)' - 1 \right) = 0,$$

with initial conditions  $\hat{\theta}_1^\infty(0) = \hat{\theta}_0^\infty((1 - \lambda)g)$  and  $\hat{\theta}_0^\infty(0) = 0$ .

$\hat{\theta}_0^\infty$  : accumulate cash reserve in order to invest/no dividend payment.  
we distinguish two cases :

- $\hat{\theta}_0^\infty(\hat{x}_0) > \hat{V}_0(\hat{x}_0) \Rightarrow$  no dividend distribution in order to invest.
- $\hat{\theta}_0^\infty(\hat{x}_0) \leq \hat{V}_0(\hat{x}_0) \Rightarrow$  Ignore the strategy  $\hat{\theta}_0^\infty$ .

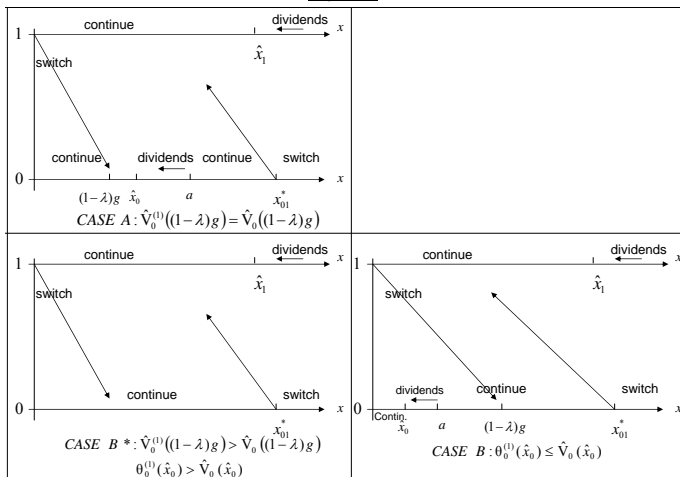
# Results and solution description

Synthetic table 1

$\frac{\mu_1}{\rho} \leq \hat{V}_0((1-\lambda)g)$	$\hat{V}_0((1-\lambda)g) < \frac{\mu_1}{\rho} \leq \frac{\mu_0}{\rho} + \hat{x}_1 + g - \hat{x}_0$	$\frac{\mu_1}{\rho} > \max\left(\hat{V}_0((1-\lambda)g), \frac{\mu_0}{\rho} + \hat{x}_1 + g - \hat{x}_0\right)$
$v_0(x) = \hat{V}_0(x)$ $v_1(x) = x + (1-\lambda)g - \hat{x}_0 + \frac{\mu_0}{\rho}$	$v_0(x) = \hat{V}_0(x)$ $v_1(x) = \hat{V}_1(x)$	$v_0(x) = \hat{V}_0^\infty(x)$ $v_1(x) = \hat{V}_1^\infty(x)$
		<p>See figure 1</p>

# Results and solution description

Figure 1



Thank you for your attention !